

Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2018 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2018 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

1A. Continuum of Care (CoC) Identification

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1A-1. CoC Name and Number: FL-510 - Jacksonville-Duval, Clay Counties CoC

1A-2. Collaborative Applicant Name: Changing Homelessness, Inc

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Changing Homelessness, Inc

1B. Continuum of Care (CoC) Engagement

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1B-1. CoC Meeting Participants. For the period from May 1, 2017 to April 30, 2018, using the list below, applicant must: (1) select organizations and persons that participate in CoC meetings; and (2) indicate whether the organizations and persons vote, including selecting CoC Board members.

Organization/Person Categories	Participates in CoC Meetings	Votes, including selecting CoC Board Members
Local Government Staff/Officials	Yes	Yes
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes
Law Enforcement	Yes	Yes
Local Jail(s)	Yes	Yes
Hospital(s)	Yes	Yes
EMS/Crisis Response Team(s)	Yes	Yes
Mental Health Service Organizations	Yes	Yes
Substance Abuse Service Organizations	Yes	Yes
Affordable Housing Developer(s)	Yes	Yes
Disability Service Organizations	Yes	Yes
Disability Advocates	Yes	Yes
Public Housing Authorities	Yes	Yes
CoC Funded Youth Homeless Organizations	Not Applicable	No
Non-CoC Funded Youth Homeless Organizations	Yes	Yes
Youth Advocates	Yes	Yes
School Administrators/Homeless Liaisons	Yes	Yes
CoC Funded Victim Service Providers	Yes	Yes
Non-CoC Funded Victim Service Providers	Yes	Yes
Domestic Violence Advocates	Yes	Yes
Street Outreach Team(s)	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes
LGBT Service Organizations	Yes	Yes
Agencies that serve survivors of human trafficking	Yes	Yes
Other homeless subpopulation advocates	Yes	Yes
Homeless or Formerly Homeless Persons	Yes	Yes
Mental Illness Advocates	Yes	Yes
Substance Abuse Advocates	Yes	Yes

Other:(limit 50 characters)		
Chamber of Commerce	Yes	Yes
Nonprofit Ctr of Northeast FL, Jessie Ball DuPont	Yes	Yes
The United Way of Northeast Florida	Yes	Yes

1B-1a. Applicants must describe the specific strategy the CoC uses to solicit and consider opinions from organizations and/or persons that have an interest in preventing or ending homelessness. (limit 2,000 characters)

FL-510 uses a multi-tiered approach to encourage participation from a broad array of organizations and individuals. We rely on a Community Engagement Plan to drive strategy. The plan includes 7 goals to increase stakeholder engagement: online access, human capacity, partner outreach, member agency engagement, community awareness, funder & donor plans, and board & committee involvement. To engage our stakeholders, we utilize multiple methods - a monthly newsletter, meeting invitations, and our website/events and webinars.

Each month we host a General Membership Meeting on the 2nd Thursday, and a monthly CoC Governance Board meeting on the 4th Monday. Aside from the monthly update on news and opportunities, the membership meeting offers an opportunity for CoC members to educate one another on programs and services to leverage resources and work together.

The CoC Governance Board participates with the Mayor’s Task Force on Downtown Homelessness, regular meetings, and presentations with and for City Council Members, engaging with professionals at events -Impact Jax hosted by the Jacksonville Chamber of Commerce, etc.

Working with state partners, our CoC participates in regularly scheduled calls with the Florida Housing Coalition to share best practices, a Regional Collaborative hosted by Lutheran Services Florida, Inc., and for two consecutive years, several members of the CoC were selected to be Florida Captains as part of Hill Day for the National Alliance to End Homelessness.

Moreover, the CoC regularly engages nationally recognized homelessness thought leaders such as Community Solutions, the facilitators of the Built For Zero initiative. In late 2016, we engaged with Focus Strategies (FS), homelessness data experts, to evaluate our system of care. In June 2017, FS presented the findings over a 3-day workshop. In mid-2018, FS conducted a study to "reduce unsheltered homelessness." Currently, we are reviewing the results.

1B-2.Open Invitation for New Members. Applicants must describe:

- (1) the invitation process;**
- (2) how the CoC communicates the invitation process to solicit new members;**
- (3) how often the CoC solicits new members; and**
- (4) any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.**

(limit 2,000 characters)

Through our Community Engagement Plan, we engage community leaders & stakeholders in 3 main areas: business, faith, & civic to invite and encourage membership expansion. Our goal is to - raise awareness and increase funding.

1. The invitation process is simple and easy to access. On the CoC's Collaborative Applicant's website <http://changinghomelessness.org/membership/>, we list the Membership Benefits and host the Membership Brochure and Application. Both the brochure and the application have the CoC Planning Director's contact information if potential members require additional information.
2. We use various communication tools to solicit new members. We leverage our website, monthly newsletter, see July: Together We Shine newsletter on our website <http://changinghomelessness.org/news-2/>, and community events such as Young Professional events- Impact Jax, the Downtown Rotaract Meeting, Art Walk, the Downtown Monthly Count we host in partnership with Downtown Vision and Friends of Hemming Park and other similar events.
3. The CoC is always seeking new members. Beyond a specific membership drive in July, each month we communicate via Constant Contact with nearly 300 community stakeholders sharing the monthly news and highlights of our CoC's efforts.
4. The CoC Governance Board recently created a Consumer Advisory Committee which will be led by a member of the board who is formerly homeless. The CoC is currently soliciting funding to help support this effort to underwrite transportation and a small stipend for participants.

1B-3.Public Notification for Proposals from Organizations Not Previously Funded. Applicants must describe how the CoC notified the public that it will accept and consider proposals from organizations that have not previously received CoC Program funding, even if the CoC is not applying for new projects in FY 2018, and the response must include the date(s) the CoC publicly announced it was open to proposals. (limit 2,000 characters)

FL-510 solicited new applications through direct email to our general stakeholders on 6.21.18 (nearly 300 individuals), via the agency website on 6.21.18, at the monthly CoC General Membership meeting on 7.12.18, as part of a Constant Contact Newsletter for July, Homelessness News: Together We Shine on 7.26.18, and social media on 7.31.18.

On 7.19.18 and 7.20.18, we hosted two Bidders Conferences sharing more detail regarding the NOFA, timeline, priorities and the process for application submission. On 7.31.18 and 8.1.18, we facilitated HMIS/Ranking & Scoring Training sessions providing more information to new applicants on HMIS and the scoring criteria (including examples of the score sheets the Ranking and Scoring Committee will use to rate the new bonus, DV bonus, renewal, coordinated intake, and HMIS projects).

New applicants were informed to provide a Letter of Intent with a summary of the proposed project, complete a Housing First Questionnaire, and submit a new project application, according to the component type in e-snaps by Friday, August 3rd.

After submission, the Collaborative Applicant reviewed project applications to ensure threshold and grant requirements were met. By Wednesday, August 8th, all new applicants were notified of any required changes to ensure applicability.

All new applicants had until Friday, August 10th to update the applications accordingly. Once final applications were accepted, they were shared with the Ranking and Scoring Committee which scored and ranked or rejected the project applications.

This year, four non-CoC funded member agencies attended the Bidder's Conference, two attendees presented New Bonus Projects, and one attendee submitted a Domestic Violence Bonus Project with all the applications reviewed and scored by the Ranking and Scoring Committee.

1C. Continuum of Care (CoC) Coordination

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1C-1. CoCs Coordination, Planning, and Operation of Projects. Applicants must use the chart below to identify the federal, state, local, private, and other organizations that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness that are included in the CoCs coordination, planning, and operation of projects.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Yes
Head Start Program	Yes
Funding Collaboratives	Yes
Private Foundations	Yes
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Yes
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	

1C-2. CoC Consultation with ESG Program Recipients. Applicants must describe how the CoC:

- (1) consulted with ESG Program recipients in planning and allocating ESG funds; and**
 - (2) participated in the evaluating and reporting performance of ESG Program recipients and subrecipients.**
- (limit 2,000 characters)**

FL-510-Changing Homelessness (CHI) is contracted by the City of Jacksonville (COJ) to conduct programmatic monitoring and designated by the CoC Governance body to facilitate the selection process, provide monthly fiscal monitoring, and annual on-site project monitoring. We provide an outcome

evaluation for future project consideration for COJ and the State of Florida

The ESG program deliverables included 1) Training and support for all ESG awardees on HMIS and ESG national best practices and 2) Monthly reporting to both COJ and awardees on HMIS and data quality, number of clients, services provided and outcomes of the program.

Changing Homelessness met the training goal by providing monthly HMIS new user training, monthly HMIS error and reporting training, and quarterly Rapid Re-Housing best practice training. During 2017-2018 grant thus far, the HMIS team has conducted six training classes which include monthly new-user, refresher and a more intensive one-day training workshop hosted by Community Solutions, with more than 160 people attending these training classes and workshops. Moreover, COJ representatives were present during training/meetings with sub-recipients on grant reporting and requirements. Per the previous grant year's goals and objective, HMIS data quality and completeness were evaluated on a monthly basis, with the stated goal to serve a total of 125 persons easily exceeded by 35 people six months into the grant cycle.

A total of 238 households or 267 participants were served during the 10/1/16 – 9/30/17 grant year. This includes 82 Rapid Re-Housing households and 156 Homeless Prevention households.

During the ESG 2016-2017 Grant Year, 82 Households were served through Rapid Rehousing programs totaling 97 clients served and 73% of households were exited successfully into permanent housing.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. Did the CoC provide Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area? Yes to both

1C-2b. Providing Other Data to Consolidated Plan Jurisdictions. Did the CoC provide local homelessness information other than PIT and HIC data to the jurisdiction(s) Consolidated Plan(s)? Yes

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. Applicants must describe:

(1) the CoC's protocols, including the existence of the CoC's emergency transfer plan, that prioritizes safety and trauma-informed, victim-centered services to prioritize safety; and

(2) how the CoC maximizes client choice for housing and services while ensuring safety and confidentiality.

(limit 2,000 characters)

In 2015, FL-510 created a pilot project with the Collaborative Applicant (Changing Homelessness) and Hubbard House, the only certified domestic violence shelter in Duval County. Through the Safe Spaces program (a Renewal Project), Hubbard House worked with the CoC to deliver RRH to victims of domestic violence. This pilot project helped to establish and test CoC-wide protocols and prepare us for larger scale projects. Hubbard House utilizes the empowerment model, which advocates for client choice, is a best practice and will guide DV projects within the CoC.

In 2018, FL-510 approved an Emergency Transfer Plan, which is based on HUD guidance and Form 5381. The Northeast Florida CoC is concerned about the safety of its tenants of the housing programs funded by the CoC Program grant funds, and such concern extends to tenants who are victims of domestic violence, dating violence, sexual assault, or stalking. In accordance with the Violence Against Women Act (VAWA), CoC-funded programs providing housing must allow tenants who are victims of domestic violence, dating violence, sexual assault, or stalking to request an emergency transfer from the tenant’s current unit to another unit. Included in the Emergency Transfer Plan is guidance for the local, state and federal levels to ensure safety and trauma-informed and victim-centered services. The Emergency Transfer Plan also includes two attachments – Form 5383, Emergency Transfer Request for Certain Victims of Domestic Violence, etc., and Form 5382, Certification of Domestic Violence, etc.

1C-3a. Applicants must describe how the CoC coordinates with victim services providers to provide annual training to CoC area projects and Coordinated Entry staff that addresses best practices in serving survivors of domestic violence, dating violence, sexual assault, and stalking. (limit 2,000 characters)

Regular, annual training is conducted through Mental Health Resource Center (responsible for Coordinated Entry) which includes the following training class topics: VI-SPDAT, HMIS, Confidentiality, Cultural Awareness, Cultural Diversity, Motivational Interviewing, and Trauma-Informed Care. For participant safety, our Coordinated Entry guidelines direct staff to ask specific DV questions, also considering dating violence, sexual assault, and stalking. Client choice is an integral part of the housing and safety planning of participants.

At the CoC monthly membership meetings, victim services providers are invited to provide training to the general membership, which consists of more than 40 agencies dedicated to ending homelessness in Northeast Florida. On September 13th, the Hubbard House CEO, Dr. Gail Patin provided an overview of domestic violence and its impact on our community. For the 2018/2019 calendar year, we are planning to offer more trainings including hosting workshops with representatives from the Department of Justice and the City of Jacksonville’s Social Services Division.

1C-3b. Applicants must describe the data the CoC uses to assess the scope of community needs related to domestic violence, dating violence, sexual assault, and stalking, including data from a comparable database.

(limit 2,000 characters)

The data FL-510 uses to assess community need for domestic violence, etc., includes the following resources 1) FL-510’s 2016-2018 Annual Point-In-Time data; 2) FL-510’s 2016-2018 Housing Inventory Count, DV Beds; 3) 2017 DV shelter data provided by the Hubbard House, Quigley House and Micah’s Place; and 4) Florida Department of Law Enforcement, Uniform Crime Reports, Domestic Violence, Total Reported, Domestic Violence Offenses by County, 2016–2017.

1) Annual Point-In-Time for the Domestic Violence subpopulation;
 DV Subpopulation totals
 2018: 144 (sheltered only)
 2017: 108 (sheltered only)*please note in 2016 FL-510 lost 199 beds when a 100-year-old agency shut down.
 2016: 212 (203 sheltered, 9 unsheltered)

2) Housing Inventory Count
 DV Beds
 2018: 180
 2017: 175
 2016: 175

3) Local Domestic Violence Shelters: Hubbard House, Quigley House, and Micah’s Place;

2017/2018
 Hubbard House served 5,000 DV clients, provided shelter to 925 survivors and turned away 514 people.
 Quigley House served 417 DV clients and 60 sexual assault clients, provided shelter to 269 survivors and have not turned anyone away this year, but since July have been operating near capacity (a total of 43 beds).
 Micah’s Place served 1,380 DV clients, provided shelter to 196 survivors and turned away 65 people.

4) Florida Department of Law Enforcement, Uniform Crime Reports, Domestic Violence, Total Reported, Domestic Violence Offenses by County, 1992 – 2017

Totals for Duval, Clay and Nassau Counties
 2018: Not reported yet
 2017: 7036 + 737 + 371 = 8,138
 2016: 7082 + 818 + 400 = 8,300

**1C-4. DV Bonus Projects. Is your CoC Yes
 applying for DV Bonus Projects?**

1C-4a. From the list, applicants must indicate the type(s) of DV Bonus project(s) that project applicants are applying for which the CoC is including in its Priority Listing.

SSO Coordinated Entry	<input checked="" type="checkbox"/>
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RRH	<input checked="" type="checkbox"/>
Joint TH/RRH	<input type="checkbox"/>

1C-4b. Applicants must describe:

- (1) how many domestic violence survivors the CoC is currently serving in the CoC’s geographic area;**
- (2) the data source the CoC used for the calculations; and**
- (3) how the CoC collected the data.**
(limit 2,000 characters)

1. In 2018, the most recent HMIS data report (01/01/2018 to 09/07/2018) for FL-510 revealed that there are 6,412 unduplicated clients with new program enrollments. Of the unduplicated clients, 1,028 people reported DV at project entry representing 16% of the total and 600 of them were literally homeless by HUD definition (i.e., Place not meant for habitation, Safe Haven, Interim Housing, Emergency Shelter). Based on the 600 literally homeless DV victims, 315 of them were currently fleeing their abuser and 161, more than half, of the victims, were fleeing their abusers within the past three months.

The data for 2018 puts FL-510 on track to exceed 2017 numbers by 30 to 40% as we have nearly three months of reporting remaining this year.

In 2017, the HMIS data report (01/01/2017 to 12/31/2017) for FL-510 revealed that there were approximately 8,636 unduplicated clients with new program enrollments in 2017. Of the unduplicated clients, 1,218 people reported DV at project entry representing 14% of the total and 665 were literally homeless by HUD definition (i.e., Place not meant for habitation, Safe Haven, Interim Housing, Emergency Shelter).

Based on the 665 literally homeless DV victims, 240 of them were fleeing their abusers and 146, more than half, had fled within the past three months.

- 2. FL-510 Housing Management Information System, DV data 2017 and 2018
- 3. HMIS participants input data at program entry and the HMIS Lead Agency ran a query regarding DV data to identify and analyze the subpopulation statistics.

1C-4c. Applicants must describe:

- (1) how many domestic violence survivors need housing or services in the CoC’s geographic area;**
- (2) data source the CoC used for the calculations; and**
- (3) how the CoC collected the data.**
(limit 2,000 characters)

1. With more than 600+ HMIS reported DV clients in 2017 and so far in 2018, and considering the number of DV survivors who needed housing in 2017/2018 by Hubbard House (514 turned away) + Quigley House (0 turned away - but at capacity) + Micah’s Place (65 turned away), we estimate that of the 600 DV

survivors who need housing, at least 1/2 will receive prevention/diversion leaving 300 DV survivors that will likely housing or services in FL-510 (Duval, Clay and Nassau Counties).

2. FL-510 HMIS; Hubbard House, Quigley House, and Micah’s Place

3. HMIS data: HMIS participants input data at program entry and the HMIS Lead Agency ran a query regarding DV data. 2017 DV shelter data provided by the Hubbard House, Quigley House and Micah’s Place.

1C-4d. Based on questions 1C-4b. and 1C-4c., applicant must:

- (1) describe the unmet need for housing and services for DV survivors, or if the CoC is applying for an SSO-CE project, describe how the current Coordinated Entry is inadequate to address the needs of DV survivors;**
 - (2) quantify the unmet need for housing and services for DV survivors;**
 - (3) describe the data source the CoC used to quantify the unmet need for housing and services for DV survivors; and**
 - (4) describe how the CoC determined the unmet need for housing and services for DV survivors.**
- (limit 3,000 characters)**

1/2. With at least 600+ DV victims identified as literally homeless in the HMIS system over 2017 and 2018, and the 580 DV survivors that were turned away by the Domestic Violence Shelters in FL-510 due to lack of space in the emergency shelters less the 180 DV specific beds, it is estimated that we need 125 (homeless DV victims less DV beds) beds available to support housing for DV victims. It is anticipated that the RRH DV Bonus project will reduce the number of shelter days which will increase the total number of homeless households served. Also of note is the increasing rent rates in Northeast Florida – there is a low-income housing shortage and the average length of shelter stay at Hubbard House went from 6.5 weeks to 9 weeks.

During the initial discussions of the DV Bonus Project, it was discussed and decided that Hubbard House, the DV Bonus Project applicant would include funding to support coordinated entry due to safety concerns. This process adjustment also allows the DV client names to remain private as the main Coordinated Entry program is an open system. This program will be modeled after the Veterans program where if a veteran who is homeless is identified, MHRC FL-510’s Coordinated Entry program provider will contact Hubbard House so that the DV victim is off the street and housed faster. The process also acknowledges Hubbard House’s cultural competency in more appropriately working with victims of domestic violence.

3. FL-510 HMIS; Hubbard House, Quigley House, and Micah’s Place.

4. FL-510 evaluated the number of DV victims identified as literally homeless in the HMIS system for 2017 and 2018 (thus far), as well as the number of DV victims, turned away at the three local DV shelters in the service area. Current RRH DV victims is a max of four households per year with an estimate of 150.

1C-4e. Applicants must describe how the DV Bonus project(s) being applied for will address the unmet needs of domestic violence survivors.

(limit 2,000 characters)

With the funding for FL-510’s Housing Options Promoting Empowerment Project, an additional 67 women, men, and children experiencing domestic violence will be rapidly re-housed and no longer homeless. They will receive housing assistance, case management and access to services provided by Hubbard House, Quigley House and Micah’s Place. Moreover, the participants will continue to have access to case management and wraparound services upon their exit. Post-program, participants may receive services on through Hubbard House’s Outreach Center, as needed.

1C-4f. Applicants must address the capacity of each project applicant applying for DV bonus projects to implement a DV Bonus project by describing:

- (1) rate of housing placement of DV survivors;**
- (2) rate of housing retention of DV survivors;**
- (3) improvements in safety of DV survivors; and**
- (4) how the project applicant addresses multiple barriers faced by DV survivors.**

(limit 4,000 characters)

Hubbard House’s HOPE (Housing Options Promoting Empowerment) Project will serve victims of domestic violence (DV) in Duval, Clay and Nassau Counties in Florida, through the identification and support of participants in need of securing permanent housing. Participants will be identified by Hubbard House, Quigley House, and Micah’s Place and through referrals from the Mental Health Resource Center (MHRC), which coordinates intake for the general population rapid-response program for FL-510. Based on the unmet need 300 DV victims, we expect half (150) will score for RRH, an estimate determined by three+ years of coordinated entry data, which translates into 12.5 households per month that need RRH, with 1/2 / 6 households will be program capacity.

Hubbard House utilizes the empowerment model, which advocates for client choice. The HOPE Project will also utilize the Housing First model as it complements the empowerment model. The project plan includes:

- 1. The participant identified by a DV center or referred by MHRC.
- 2. Hubbard House enrollment advocate assesses for eligibility, including income, and will utilize the same vulnerability index and screening tools as the CoC.
- 3. Participant is referred to a victim advocate or case manager. In conjunction with the participant, victim advocate develops the service plan, housing placement, and stability plan and refers the participant to services.
- 4. After the lease is signed, victim advocate works with the participant on safety planning in a new home, housing, and income stability. Step down housing assistance strategies will be deployed based on the individual’s needs.

The participant will continue to have access to case management and wraparound services upon their exit. Post-program, participants may receive services on through Hubbard House’s Outreach Center, as needed.

Goals and outcomes include:

- 1. 67 women, men, and children experiencing DV will receive housing assistance, case management and access to services provided by Hubbard House, Quigley House or Micah’s Place.

2. 70% of participants will maintain housing for at least 9 months (Current CoC and SSVF RRH projects have a 78% positive exit rate, based on these stats we believe the DV Bonus project will equal or exceed this rate.)
3. 50% of participating households will increase household income.
4. 97% of adult survivors leaving the emergency shelter and receiving RRH will have a case management plan upon departure.
5. 90% of program participants referred to Hubbard House will have a case management plan within 7 business days after enrollment.
6. 95% of families in the program will have an individualized plan of safety.

1C-5. PHAs within CoC. Applicants must use the chart to provide information about each Public Housing Agency (PHA) in the CoC’s geographic areas:

- (1) Identify the percentage of new admissions to the Public Housing or Housing Choice Voucher (HCV) Programs in the PHA who were experiencing homelessness at the time of admission;
- (2) Indicate whether the PHA has a homeless admission preference in its Public Housing and/or HCV Program; and
- (3) Indicate whether the CoC has a move on strategy. The information should be for Federal Fiscal Year 2017.

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2017 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g. move on?
Jacksonville Housing Authority	20.00%	No	No
Flagler Housing Authority		No	No
Fernandina Beach Housing Authority		No	No

1C-5a. For each PHA where there is not a homeless admission preference in their written policy, applicants must identify the steps the CoC has taken to encourage the PHA to adopt such a policy. (limit 2,000 characters)

1. Jacksonville Housing Authority (JHA): While there is not a homeless preference, program participants must meet HUD's eligibility requirements. To encourage participation, Larry Gonzales, Vice President Housing Assistance at JHA, has been an active member of the CoC Governance Board.
2. Flagler Housing Authority (Clay County has outsourced its Section 8 program to Flagler): Due to the wait list nature of the vouchers, there is no stated homeless preference.
3. Fernandina Beach Housing Authority: Commission recommended including a homeless admission preference.

1C-5b. Move On Strategy with Affordable Yes

Housing Providers. Does the CoC have a Move On strategy with affordable housing providers in its jurisdiction (e.g., multifamily assisted housing owners, PHAs, Low Income Tax Credit (LIHTC) developments, or local low-income housing programs)?

**Move On strategy description.
(limit 2,000 characters)**

In FL-510, we have two non-profit providers that have Move On Strategies and are very active within the CoC and the community. Ability Housing is a non-profit housing developer servicing multiple communities in Florida. The Sulzbacher Center is one of our largest ES, RRH and PSM providers - and they have recently completed their first LIHTC community. The Move On strategies include - clients who can transition in place. Clients can start out as PSH and as their living situation improves and their income goes up and are to stabilize, they can keep their lease but move into a rental that is an income-based subsidized rental. The Sulzbacher Village (the LIHTC property) has been open less than six months - and will provide clients the ability to access the needed supports, stay housed in place or transition to a new location.

**1C-6. Addressing the Needs of Lesbian, Gay, Bisexual, Transgender (LGBT). Applicants must describe the actions the CoC has taken to address the needs of Lesbian, Gay, Bisexual, and Transgender individuals and their families experiencing homelessness.
(limit 2,000 characters)**

The FL-510 CoC membership includes the Jacksonville Area Sexual Minority Youth Network (JASMYN) an active and progressive organization helping our community support and serve the fragile LGBTQ population. Through training and guidance, JASMYN helps to inform our Governance Board as well as provide training to the general membership.

Some of the more specific actions that have been taken in FL-510 include multiple projects. In 2015, FL-510 awarded a Challenge Grant to JASMYN to support LGBTQ youths experiencing homelessness. Upon program completion, we engaged OrgCode Consulting, Inc. to evaluate the program finding positive housing destination was not achieved with only 22% exiting the program. More investigation proved greater a depth of need for this population. In 2017, this partnership expanded to include assistance in the annual PIT counts. In 2016 and 2018, FL-510 partnered with JASYMN and completed a Youth Demonstration Grant while not funded ultimately led to a partnership and MOU with JASYMN and Youth Crisis Center to develop an LGBTQ Youth Shelter – House of Hope, which is slated to open in 2018. It is an emergency shelter providing life skills and mental health counseling primarily to LGBTQ young adults 18-24 years old. In 2018/2019, JASMYN is planning to open a Safety Net Resource Center on their campus to provide a more comprehensive outreach and drop-in center for youth experiencing homelessness. The center will provide a point of entry for youth with mailboxes, showers, hot meals and access to case managers ready to identify and engage youth experiencing homelessness. During early 2018, FL-510 submitted two foundation funding

applications - one to the United Way of Northeast Florida and another to Florida Blue Innovation program. In the FY2018 CoC Competition, the Ranking and Scoring Committee selected JASMYN as a new project to put forward for funding.

1C-6a. Anti-Discrimination Policy and Training. Applicants must indicate if the CoC implemented a CoC-wide anti-discrimination policy and conducted CoC-wide anti-discrimination training on the Equal Access Final Rule and the Gender Identity Final Rule.

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	Yes
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3. Did the CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual's Gender Identity (Gender Identity Final Rule)?	Yes

1C-7. Criminalization of Homelessness. Applicants must select the specific strategies the CoC implemented to prevent the criminalization of homelessness in the CoC's geographic area. Select all that apply.

Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
Engaged/educated local business leaders:	<input checked="" type="checkbox"/>
Implemented communitywide plans:	<input type="checkbox"/>
No strategies have been implemented:	<input type="checkbox"/>
Other:(limit 50 characters)	
	<input type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>

1C-8. Centralized or Coordinated Assessment System. Applicants must:
 (1) demonstrate the coordinated entry system covers the entire CoC geographic area;
 (2) demonstrate the coordinated entry system reaches people who are least likely to apply homelessness assistance in the absence of special outreach;
 (3) demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner; and
 (4) attach CoC's standard assessment tool.

(limit 2,000 characters)

FL-510 is comprised of Duval, Nassau and Clay counties located in Northeast Florida and spanning over 2,286 square miles of diverse geographic and demographic landscape. Duval County is a populated metropolitan area, Nassau County consists of both rural and beaches community and Clay County is mostly rural with pockets of suburban neighborhoods. To meet the need of our community, we utilize a hybrid approach Coordinated Entry System incorporating Access Points, navigators, and a web-based tool to provide a variety of avenues in which all segments of our community can connect with and have access to housing and support services.

One of the main purposes of Coordinated Entry and Assessment is to ensure that people with the most severe service needs and levels of vulnerability are prioritized for housing and homeless assistance. The Northeast Florida CoC uses the Vulnerability Index-Service Prioritization Decision Assistance Tool to determine initial acuity (the presence of an issue) and for housing triage, prioritization and housing placement. Note there are two versions of VI-SPDAT, the Individual and Family, both of which are available in HMIS. There is also Youth VI- SPDAT. Scores on the VI-SPDAT populate the local By-Name List once entered into Client Track, and at weekly By-Name List meetings all the partners and others with housing resources decide who enters available housing (RRH and PSH) next by acuity and HUD priorities. Prioritization on the By-Name List and Coordinated Entry is a combination of VI-SPDAT score and the length-of-time homeless. Coordinated Entry ranks and refers to existing programs and the By-Name List makes sure that the client has what is needed to get into the program and be housed.

1D. Continuum of Care (CoC) Discharge Planning

Instructions:

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1D-1. Discharge Planning–State and Local. Applicants must indicate whether the CoC has a discharge policy to ensure persons discharged from the systems of care listed are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1D-2. Discharge Planning Coordination. Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1E. Continuum of Care (CoC) Project Review, Ranking, and Selection

Instructions

For guidance on completing this application, please reference the FY 2018 CoC Application Detailed Instructions and the FY 2018 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1E-1. Project Ranking and Selection. Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2018 CoC Program Competition:

- (1) objective criteria;**
- (2) at least one factor related to achieving positive housing outcomes;**
- (3) a specific method for evaluating projects submitted by victim services providers; and**
- (4) attach evidence that supports the process selected.**

Used Objective Criteria for Review, Rating, Ranking and Section	Yes
Included at least one factor related to achieving positive housing outcomes	Yes
Included a specific method for evaluating projects submitted by victim service providers	No

1E-2. Severity of Needs and Vulnerabilities. Applicants must describe:

- (1) the specific severity of needs and vulnerabilities the CoC considered when reviewing, ranking, and rating projects; and**
- (2) how the CoC takes severity of needs and vulnerabilities into account during the review, rating, and ranking process.**

(limit 2,000 characters)

FL-510 used objective criteria to review, rate, rank and select projects for funding. These criteria included population type (especially where there were no current projects to support these populations -such as domestic violence and youth), performance data (if a renewal) and project cost-effectiveness.

The specific vulnerabilities that FL-510 considered in project ranking and scoring included the chronically homeless, low or no income, and projects specific to special populations i.e. domestic violence and youth.

Initially, the CoC Governance Board meets and determines the scoring criteria and special prioritization based on community needs and funding availability. Once criteria and special populations are identified, Changing Homelessness (CH) staff pull any data needed to score the applications and complete the applicant score sheets. The Ranking and Scoring Committee (RSC) and the Scoring/Review Appeal Committee (SRAC) are selected from the general membership as well as other stakeholders who are committed to ending homelessness. The individuals selected to serve are representative of the

community to most adequately address the severity of needs and vulnerabilities. The RSC is brought together to meet for orientation, training and a general overview of the process. The RSC determines if there are priority applications to address and places each application into a group, if necessary (example: priority for populations, geographic areas, types of programs, etc.). All applications are ranked in order of scoring and priority. The RSC Committee discusses the scoring and ranking to determine if any proposals are out of order based on community need. The discussion concludes and any changes to individual scoring, based on discussion are recorded. Ultimately, the RSC makes the best decisions based on the community need and funding available.

1E-3. Public Postings. Applicants must indicate how the CoC made public:

- (1) objective ranking and selection process the CoC used for all projects (new and renewal);**
- (2) CoC Consolidated Application—including the CoC Application, Priority Listings, and all projects accepted and ranked or rejected, which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the CoC Program Competition application submission deadline; and**
- (3) attach documentation demonstrating the objective ranking, rating, and selections process and the final version of the completed CoC Consolidated Application, including the CoC Application with attachments, Priority Listing with reallocation forms and all project applications that were accepted and ranked, or rejected (new and renewal) was made publicly available, that legibly displays the date the CoC publicly posted the documents.**

Public Posting of Objective Ranking and Selection Process		Public Posting of CoC Consolidated Application including: CoC Application, Priority Listings, Project Listings	
CoC or other Website	<input checked="" type="checkbox"/>	CoC or other Website	<input checked="" type="checkbox"/>
Email	<input checked="" type="checkbox"/>	Email	<input checked="" type="checkbox"/>
Mail	<input type="checkbox"/>	Mail	<input type="checkbox"/>
Advertising in Local Newspaper(s)	<input type="checkbox"/>	Advertising in Local Newspaper(s)	<input type="checkbox"/>
Advertising on Radio or Television	<input type="checkbox"/>	Advertising on Radio or Television	<input type="checkbox"/>
Social Media (Twitter, Facebook, etc.)	<input checked="" type="checkbox"/>	Social Media (Twitter, Facebook, etc.)	<input checked="" type="checkbox"/>

1E-4. Reallocation. Applicants must indicate whether the CoC has cumulatively reallocated at least 20 percent of the CoC’s ARD between the FY 2014 and FY 2018 CoC Program Program Competitions.

Reallocation: Yes

- 1E-5. Local CoC Competition. Applicants must indicate whether the CoC:**
- (1) established a deadline for project applications that was no later than 30 days before the FY 2018 CoC Program Competition Application deadline—attachment required;**

**(2) rejected or reduced project application(s)–attachment required; and
(3) notify applicants that their project application(s) were being rejected or reduced, in writing, outside of e-snaps, at least 15 days before FY 2018 CoC Program Competition Application deadline–attachment required. :**

(1) Did the CoC establish a deadline for project applications that was no later than 30 days before the FY 2018 CoC Program Competition Application deadline? Attachment required.	Yes
(2) If the CoC rejected or reduced project application(s), did the CoC notify applicants that their project application(s) were being rejected or reduced, in writing, outside of e-snaps, at least 15 days before FY 2018 CoC Program Competition Application deadline? Attachment required.	Yes
(3) Did the CoC notify applicants that their applications were accepted and ranked on the Priority Listing in writing outside of e-snaps, at least 15 before days of the FY 2018 CoC Program Competition Application deadline?	Yes